

## Minutes

**The University of Toledo  
18<sup>th</sup> Meeting of the Board of Trustees  
Monday, July 28, 2008  
Driscoll Alumni Center Schmakel Room  
1:00 p.m.**

The eighteenth meeting of The University of Toledo Board of Trustees was held on Monday, July 28, in the Driscoll Alumni Center Schmakel Room on the Main Campus. Chairman Stansley called the meeting to order at 1:00 p.m. Joan Stasa, Assistant to the President for Board Affairs, recorded the minutes.

### CALL TO ORDER

The following Board members were in attendance:

Carroll L. Ashley  
Thomas E. Brady  
C. William Fall  
Susan E. Gilmore  
David G. Huey  
S. Amjad Hussain  
Richard B. McQuade, Jr.  
Susan Farrell Palmer  
Olivia K. Summons  
John S. Szuch  
Richard B. Stansley, Jr.  
Cynthia B. Thompson

### ATTENDANCE

The following Board members were absent:

Marvin K. Himmelein  
William C. Koester

A quorum of the Board was constituted.

The following individuals were also in attendance:

John Adams, Senior Director of University Marketing  
Aaron Baker, Government Relations Specialist  
Pat Baldwin, Secretary for Development  
Jamie Barlowe, President Faculty Senate  
John Barrett, Associate Professor Law  
Toni Blochowski, Executive Secretary to Chief of Staff and VP  
Governmental Relations  
Mark Chastang, VP and Executive Director UTMC  
Melissa Chi, Reporter for the *Independent Collegian*  
Lauri Cooper, Sr. Legal Counsel  
David Dabney, Vice President Finance  
Michael Dowd, Associate Professor and Chair Economics

John Gaboury, Professor and Dean of University Libraries  
Jeffrey Gold, Executive VP and Provost for Health Affairs, Dean  
College of Medicine  
Wafaa Hanna, Director of Faculty Affairs HSC  
Gail Hanson, Director of Prospect Research  
Hope Hudson, Prospect Researcher  
Lynn Hutt, Compliance/Privacy Officer  
Lloyd A. Jacobs, President  
Daniel M. Johnson, President Emeritus and DUP of Public Policy and  
Economic Development  
Kwabena Kankam, Director of Internal Audit  
Kristina Karbula, VP Student Government  
Tobin Klinger, Senior Director of University Communications  
Nancy Koerner, Director of Planned Giving  
Kevin Kucera, Associate VP of Enrollment Services  
Chuck Lehnert, VP for Facilities and Construction  
William Logie, VP Human Resources and Campus Safety  
Ken Long, Associate VP for Budget and Planning  
Ronald McGinnis, Medical Director UTMC  
William McMillen, Chief of Staff and VP Government Relations  
Pat Metting, Vice Provost COM and Associate Dean for Student Affairs  
Nagi Naganathan, Dean College of Engineering  
Gabe Nelson, Reporter for *The Toledo Blade*  
Howard Newman, Associate VP for Development HSC  
Walter Olson, Professor MIME  
Peter Papadimos, VP and General Counsel  
Kaye Patten Wallace, VP Student Affairs  
Penny Poplin Gosetti, Interim Vice Provost for Academic Innovation  
Joseph Russell, Student Trustee Nominee  
Scott Scarborough, Senior VP for Finance and Administration  
Jen Schaefer, Director of Development for College of HS&HS  
Beverly Schmoll, Dean College of Health Science & Human Service  
Matt Schroeder, Director of Business Enterprises  
Candy Sherman, Institutional Advancement Budget Analyst  
Gail Simpson, Executive Secretary to VP Institutional Advancement  
Vern Snyder, Vice President for Institutional Advancement  
Chris Spengler, Director of Advancement Relations  
Joan Stasa, Assistant to the President for Board Affairs  
Jon Strunk, Media Relations Manager  
Chuck Sullivan, President of UT Foundation  
Kathy Vasquez, Associate VP Government Relations  
Krystalyn Weaver, Student Trustee Nominee  
Kevin West, Director Faculty Labor Relations  
Douglas Wilkerson, VP for Research Administration  
Pat Zielinski, Secretary for Development  
Patty Zomkowski, Secretary for Development

Chairman Stansley requested a motion to waive the reading of the minutes from the June 16, 2008 Board meeting and obtain Board approval. A motion was requested and received, it was then seconded, and the Trustees unanimously approved the minutes.

**APPROVAL OF  
MEETING MINUTES**

Dr. Jacobs began his comments by warmly welcoming special guest Mr. Chuck Sullivan, President of the UT Foundation, to the meeting.

**PRESIDENT'S  
REPORT**

Dr. Jacobs reported that it gives him great pleasure to mark the milestone completion of the UT Capital Campaign. In fact, the goal of \$100 million has been exceeded and as of this date totals \$102,243,798. He announced that this important landmark event would be celebrated on September 26 and 27 in the newly renovated Memorial Field House. Thanks went out to alumni, friends and the organizations for their transformational support to UT. Also, thanks were extended to the Board of Trustees, the UT Foundation and the UT Alumni Association for their support and hard work in sustaining this campaign. As beneficiary of Dr. Daniel Johnson's vision for setting this campaign in motion, Dr. Jacobs kindly thanked him. Thanks were also extended to the deans of the colleges who played a critical leadership role and to the staff of the Development Office, Alumni Office and Foundation Office for their tremendous assistance led by Mr. Vern Snyder. The following campaign highlights were mentioned:

- Judy and Marvin Herb and Family contributed \$15 million, the largest gift in the University's history.
- Chuck and Jackie Sullivan contributed the largest gift ever to Intercollegiate Athletics for Savage Hall Renovations. Athletics has raised over \$21 million.
- George Isaac made a major gift to the Non-Invasive Surgical Center.
- Hal and Adela Mundt provided a transformational give to the Cardiology Department.
- Jack and John Jacobson created an endowment for collaborative research between the campuses.
- John and Lilli Neff created an Endowed Chair in Finance and the Neff Trading Room.
- A bequest from Edward Shapiro created the Shapiro Lecture Series.
- Savage & Associates provided the leadership gift to the College of Business Savage & Associates Complex for Learning and Engagement.

Also noted were a few gifts that quietly made a difference:

- Hal and Susan Fetterman's gift to the Athletic Training Facility.
- Edith Rathbun's gift to the Rathbun Study Cove in the Library.
- Jim and Nancy Lapp's gift to scholarships.
- Marilyn and Pat McAlear's gift to the Savage Complex for Business Learning and Engagement.
- An unrestricted gift from Sam Carson.

There were 24 gifts of \$1 million or more totaling nearly \$50 million. The Faculty and Staff campaign from both campuses contributed over \$1.8 million. Dr. Jacobs thanked the 34 faculty and staff volunteers. In particular:

- Roy Schneider, Center for Creative Instruction, 100% participation
- Julie Martin, Libraries 2<sup>nd</sup> place with 89% participation

Thanks were also given to:

- Karen Okonsky, Neuromuscular Fund
- Lynn Hoffman, ELC Parents Group
- Roger Kennedy, Ron Binder Greek Award Fund
- Patrick Lawrence, River Fund
- Linda Ledford, Undergraduate Legal Studies
- J. William Haskins, Engineering Technology Progress Fund

Overall, there were 40,000 gifts to the Campaign. The Campaign received 100% participation from the Boards of the University, the Foundation and the Alumni Association.

The UT Foundation Board Chairman, Mr. Chuck Sullivan, was asked to say a few words. Mr. Sullivan commented that he was Chairman of the last Capital Campaign at UT for the years 1993-1998. At that time their goal was \$40 million and they hit \$50 million. He thought it ironic that the September celebration date was the same exact date used ten years ago.

Chair Stansley extended his appreciation to all the people in the room, the Capital Campaign committee members and volunteers for their generosity of time and money in support of the institution.

Committee Co-Chair Palmer invited Dr. Gold to present his report on the University System of Ohio Centers of Excellence. Dr. Gold reported for the USO to be a magnet for talent and innovation, the quality and reputation of the universities must grow. In a competitive global market for talent, the only way for the system as a whole to raise its quality is for each institution to develop distinctive missions and Centers of Excellence. The development of Centers of Excellence is the basic building block of universities as drivers of innovation and entrepreneurial activity. In a report to the Chancellor due at the end of 2008, each university will identify and establish goals for their Centers of Excellence. This report, which must be approved by the board of Trustees, will also specify the externally-recognized standards that will be used to measure progress. The Chancellor will take the final, approved Centers of Excellence into account in making all future funding decisions and recommendations. The UT strategy was to fully understand the USO requirements. The development of the criteria for designation of UT COEs was shared with the Trustees on June 2 and then with the Chancellor. The next step would be to solicit and analyze internal and external suggested COEs with the President Provost and Deans; Research Development and Administration; the Faculty Senate

## **CHAIRMAN'S REPORT**

## **ACADEMIC AND STUDENT AFFAIRS COMMITTEE**

Executive Committee; and, regional economic development. The outcome and recommendations of these discussions will be shared with the Board and further with the Chancellor and Department of Development. Upon approval, the COEs would be aligned with UT *Directions* and resources accordingly. Dr. Gold recognized that this would not have been possible without the assistance and hard work of Dr. Rosemary Haggett and Dr. Frank Calzonetti. President Jacobs commented that he would like to see these recommendations communicated to the Chancellor as soon as possible. Chair Stansley requested a motion for Board approval of the UT COEs; the motion was received, seconded and unanimously approved by all Board members present.

Dr. Jeffrey Gold also presented the Board with information about Student Health Insurance for 2008-2010. Dr. Gold mentioned that all students enrolled for six or more hours are required to carry health insurance. Students are able to waive insurance if they have a comparable plan and coverage under their parents or spouse plan. He indicated that in March of this year an RFP for student health insurance was sent and in April five companies submitted proposals. In May, the vendors were interviewed by the Student Health Insurance Advisory Committee, which included administrators, faculty, staff, and students from both campuses. Recommendations were sent to Drs. Jacobs, Gold, Patten Wallace, and Messrs. Chastang and Logie. The President charged the Committee with finalizing rates, plan design, etc. in July. The existing Main Campus and Health Science Campus terms expired. The new plan features the following:

- Lowest cost of all proposals submitted.
- A two-year fixed rates for FY 2009-2010.
- Expanded benefits for all students.
- A single carrier with no brokers or third-party administrators.
- Carrier will administer all aspects of the plans, including the waiver verification process.

Additionally, there were also enhancements to the undergraduate, graduate and law students plan, as well as the medical student plan. Dr. Gold thanked all involved with gathering and compiling the information. Dr. Jacobs requested a motion for formal approval of the student health insurance plan. A motion was received, seconded and unanimously approved by all Board members present.

Co-Chair Susan Palmer invited Mr. Logie to present the Personnel Actions. After Mr. Logie's presentation, a motion was requested to approve the Personnel Actions report as amended. A motion was received, seconded and unanimously approved by the Board.

Clinical Affairs Committee Co-Chair Carroll Ashley provided the Board with a report from the Committee meeting held on July 11. He indicated that the hospital and the Clinical Affairs Committee are preparing for the

**CLINICAL AFFAIRS  
COMMITTEE**

unannounced visit of The Joint Commission. Dr. Cary Gutbezahl, COO and President of the Compass Group, returned to conduct another mock survey with the Committee. Mr. Ashley reported that the hospital is in a state of readiness, as some hospitals in the area have had a recent visit from the Commission. An outline was distributed with possible questions that may be asked when the Commission visits.

Committee Co-Chair Thomas Brady invited Mr. Vern Snyder to update the Board about the Capital Campaign victory celebration. Mr. Snyder informed the Board that the Campaign celebration is scheduled for September 26-27 and will coincide with the UT Rockets home football game against Florida International on the 27<sup>th</sup>. The Campaign will continue to run through December 31, 2008. He reported that \$59 million is coming from alumni and thanked the Board for their strong support. He also wanted to publicly thank all the Institutional Advancement staff members who have gone on to other positions outside UT, but were very much a part of helping to make the Campaign successful. Dr. Jacobs commented that the University has reached a tremendous milestone. The Trustees requested that Mr. Snyder forward them a list of the top 100 donors so that they could forward a personal note of thanks for their support.

Mr. Matt Schroeder provided the Board with an update on the Dorr Street Gateway project. He indicated that this project is an integral part of UT's ten-year master plan; it creates a dynamic University and community district; it maintains the architectural integrity of the campus; it revitalizes and stabilizes the commercial and residential areas; and creates a lifestyle center (housing, academics, retail and entertainment). A revision of the vision of the Gateway project was shown and a timeline for selection of the developmental proposal. The selection committee will include members of the UT Foundation Real Estate Committee and members of Student Government. Mr. Schroeder also mentioned that this is a transformational opportunity for planners and developers to collaborate.

Mr. Chuck Lehnert presented the members of the Board with an update on the Strategic Land Use Plan. He explained that the background for this plan is derived from the Main Campus 10 Year Master Plan, the Health Science Campus Master Plan and the merger of the two institutions. The vision for this plan was to connect it to the University's and Chancellor's strategic plans with regard to student centeredness and a research focus, as well as the University's role in economic development; to size the University for the future including campus connectivity, growth and expansion, and transportation routes. The vision also included the place based strategy of the collective campuses, the Science and Technology Corridor and the Dorr Street Gateway Project, to include the long range strategy as a significant contributor to the economic development growth of the region and state. Mr. Lehnert also discussed the strategic land use

**EXTERNAL AFFAIRS  
COMMITTEE**

phases, the geographic areas of focus, the planning team, the Committee, work groups and community engagement. Next steps include:

- Science and Technology Corridor business and operations
- Vision and plan
- Long range business and economic development strategy
- Comprehensive strategic land use plan

The timeline for these next steps is approximately 12 months.

Committee Co-Chair John Szuch invited Dr. Scott Scarborough to present the Finance Committee report. Before Dr. Scarborough began, Mr. Stansley asked if action could be taken on the move of the College of Pharmacy to the Health Science Campus along with construction of the new Pharmacy building, as well as approval of the new athletic indoor practice facility. Board Chairman Stansley made mention that these topics has been vetted a number of times and suggested action be taken to move these two projects forward. After a considerable amount of discussion, Chair Stansley requested a motion to approve the move of the College of Pharmacy to the Health Science Campus along with construction of the College of Pharmacy building. A motion was received, seconded and all Board members present were in favor with the exception of Trustee Ashley who opposed the motion. With a majority of Trustees in favor, the motion carried. Chairman Stansley also requested a motion to proceed with the construction of the indoor athletic practice facility. A motion was received, seconded and all Board members present were in favor with the exception of Trustee Ashley who opposed the motion. With a majority of Trustees in favor, the motion carried. The Trustees requested that they be kept in the loop about the progress of these two projects.

Dr. Scott Scarborough and Mr. Chuck Lehnert outlined their presentation to the Board with the following topics:

- Capital Investments to Implement the Strategic Plan
- Prioritization of Capital Projects
- Sources of Funds for Construction
- Sources of Funds for Annual Debt Service
- Debt Capacity and Bond Ratings
- Input from Trustees

Mr. Chuck Lehnert presented the Board with Resolution 08-07-19: “Approval of Expenditures for The University of Toledo as Passed in House Bill 562.” After discussion, Chair Stansley requested a motion for approval of the resolution. The motion was received, seconded and approved by all Board members present.

Chair Stansley explained the needed changes to Board of Trustees Bylaw 3364-01-03: Committees of the Board. Changes included separation of the Audit Committee from the Trusteeship, Audit and Governance Committee into its own committee and also to provide clarification of the approval

**FINANCE  
COMMITTEE**

**TRUSTEESHIP,  
AUDIT AND  
GOVERNANCE  
COMMITTEE**

authority of the Clinical Affairs Committee. After discussion of these changes, Mr. Stansley requested a motion to approve the Bylaw change, which was received, seconded and unanimously approved the Board.

The Board of Trustees' meetings and Committee meetings schedule for the 2008-2009 academic year was discussed. It was agreed that the schedule would be reworked to revert back to the same format used as the previous year. Ms. Stasa would send out a revised schedule and post it on the Board of Trustees website as soon as possible.

A motion was requested by Chair Stansley to enter Executive Session to prepare for, conduct or review negotiations or bargaining sessions. A roll call vote was taken: Mr. Ashley, yes; Dr. Brady, yes; Mr. Fall, yes; Ms. Gilmore, yes; Mr. Huey, yes; Dr. Hussain, yes; Judge McQuade, yes; Mr. Stansley, yes; Ms. Summons, yes; Mr. Szuch, yes; and, Ms. Thompson, yes. After discussion, the Trustees voted to exit Executive Session.

There being no further business before the Board, Chairman Stansley adjourned the meeting at 3:40 p.m.

**EXECUTIVE SESSION**

**ADJOURNMENT**