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FAX 419-385-6351**Richard D. Ruppert, M.D.**
President

December 1990

Chairman
Board of Trustees
Medical College of Ohio
2014

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Dear Board of Trustee Chairman:

Today is Friday, December 14, 1990. During the past twenty-five years, the Medical College of Ohio's focus has been on the development and growth of the campus's \$150 million physical plant. Outstanding faculty were attracted to this campus to teach more than 2,000 students in the College of Medicine, Nursing, Graduate Education and Allied Health. Our institution is ranked third among Ohio's 14 major public colleges and universities in the amount of funds spent on research in both basic science and clinical areas. Through the vision and leadership of our President, Richard D. Ruppert, M.D., the Medical College of Ohio is a state of the art campus that stretches over 346 acres. A building to house Schools of Allied Health and Nursing is scheduled for the next five years.

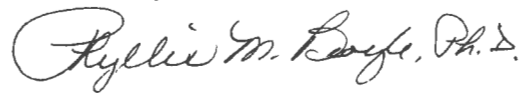
Because health care delivery has changed drastically, the Board of Trustees' focus will be on economic factors, research and new delivery systems. A wide range of issues confront us today--rising health care costs, the uninsured, the underinsured, Medicaid and Medicare funding. By almost every traditional measure of health, the average American is healthier now than ever before. Healthier lifestyles are now predominant, and advances in medical technology and treatment for disease are occurring at a rapid rate. Despite all these gains made in health, the health care system is in a crisis state. Health care costs continue to spiral upward at more than triple the inflation rate. Our hospital, as well as others throughout the nation, are filled with suffers from alcohol abuse, substance abuse, and AIDS. An important facet of our teaching and research programs will be on getting a clear sense of the scope of the current problems in health care and determining what future scenarios are possible.

By the time you read this letter, our nation will have adopted a national health care policy, national health care insurance program, and the American public will be hopefully be taking responsibility for a healthier lifestyle.

The Medical College of Ohio is taking an active role in educating the public in Northwest Ohio of holistic approaches to community health, indigent care, and issues facing health care delivery.

In conclusion, a health technology park that will include a center for environmental medicine is in the discussion stage.

Sincerely,

A handwritten signature in cursive script that reads "Phyllis M. Boyle, Ph.D." The signature is written in black ink and is positioned to the right of the word "Sincerely,".

Phyllis M. Boyle, Ph.D.
Chairman, Board of Trustees
Medical College of Ohio
1990-